

**By:** Mark Lobban, Families and Social Care, KCC

**To:** Dover and Shepway Health and Wellbeing Board, 23.10.12

**Subject:** Integrated Commissioning Strategy and Plan

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**Summary:** Kent County Council, South Kent Coast CCG, Dover and Shepway District Councils have been working together to develop an integrated commissioning approach focussed on four key areas. This approach will enable partners to focus on innovation and commission the right services to meet community needs, including shifting resources out of the acute sector.

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## **Background**

1. Integrated Commissioning is not a new concept, there have been a number of attempts to deliver such an approach, however, this has tended to be parallel commissioning rather than integrated commissioning. Getting our approach to commissioning right is key to how we will ensure we have the right services, provided in the right place at the right time. It will also drive the integration of service provision.
2. Whilst integrated commissioning is not a new concept, the approach to its development in Kent is unique compared to other two tier authority areas, in that the District Councils are equal partners in the process.

## **Integrated Commissioning Strategy and Plan**

3. A Virtual Integrated Commissioning Group (comprising Dover and Shepway Councils, Kent County Council and SKC CCG) has been established which has been developing a strategy, plan and toolkit for undertaking integrated commissioning. It will then move on to undertaking a gap analysis between where we are and where we want to get to in terms of health gains, and then begin the process of commissioning and reconfiguring services to meet those gaps. The following four key areas of commissioning activity have been identified by the Group, which support delivery of the shared aims:
  - a. Preventative services
  - b. Short term care, including a focus on local Intermediate Care and Enablement services
  - c. Management of Long Term Conditions, including accommodation needs
  - d. End of Life Care
4. It was agreed early on in the process that the Integrated Commissioning Strategy and Plan would focus on where working together will add value, and to focus on adults in the first instance (a parallel process is being developed for children's services). Please note that the attached plan is a live document and "work in progress". An updated version will be tabled at the meeting.

5. The recent Dover and Shepway Health and Wellbeing Board facilitated event discussed and supported the shared aims of the Integrated Commissioning Strategy:
  - To improve the health and wellbeing of people in Dover and Shepway living with long term conditions, enabling as many people as possible to manage their own condition better.
  - People with disabilities and older people will be supported to actively participate in the lives of their local communities, enabled by environments that are inclusive, accessible and safe for all.
  - To support families and carers in their caring roles and enable them to actively to contribute to their local communities.
  - To ensure that the best possible care is provided at the end of people's lives.
6. The Kent Health Commission has also supported both the Strategy and the Plan.

### **Next steps**

7. Work will continue to develop the plan as detailed above.
8. Further work is being undertaken to identify in more detail how the resources are allocated, and to clarify the governance arrangements between partners. The Integrated Commissioning Group is not a commissioning body; commissioning decisions will still sit with the CCG Board, District Councils and Kent County Councils as accountable bodies. However, the Integrated Commissioning group can advise and inform partner bodies on what should be commissioned and where.

### **Recommendation**

9. The Dover and Shepway Health and Wellbeing Board are asked to endorse the focus of the Integrated Commissioning Plan.

### **Lead officers:**

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